A Short Course on Bankruptcy

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State Law Collection Process

- Corporation: Limited Liability Entity
- Unsecured Creditors of Corporation
 - File Lawsuit
 - Get Judgment
 - Locate Corporate Assets
 - Personal Property: Have Sheriff execute and sell
 - Real Property: Judgment Lien
 - Race to the Courthouse Survival of the fittest

Secured Creditors

- Creating a Security Interest in Personal Property
 - Attachment: creates a lien
 - (1) Security agreement,
 - (2) Creditor gives value,
 - (3) Debtor has rights in collateral

Secured Creditors: Personal Property

- Perfection: Attachment + UCC-1 financing statement
 - Recorded with Secretary of State generally where the debtor is incorporated
- Priority: Between 2 creditors, who gets paid in what order from the collateral
 - General rule: first to file or perfect

Personal Property Example

- A applies for loans from Bank1 and Bank2.
- Bank 1 files UCC-1 financing statement, then Bank 2 files a UCC-1.
- A takes out \$100,000 loan from Bank2. No loan from Bank1.
 - A signs promissory note, security agreement covering equipment, UCC-1 financing statement with Bank 2.
- 1 year later, A borrows \$50,000 from Bank1.
 - Signs promissory note and security agreement. Bank 1 already has UCC-1 financing statement on file
- Question:
 - Which lien ATTACHED first?
 - Which lien was **PERFECTED** first?
 - Which lien has PRIORITY?
- Suppose property worth \$90,000 and borrower defaults. Who gets money?
 - Bank1 gets \$50,000. Bank2 gets \$40,000 (\$60,000 deficiency).
- What should Bank 2 have done?

Secured Creditors – Real Property

- Consensual liens on real property
 - Mortgage or Deed of Trust. Recorded in County where the real estate is located
- Right of Redemption: pay full debt and get property back free of lien
 - Distinguish redemption and cure
- Foreclosure of Right of Redemption
 - Personal Property:
 - Recovery collateral: Self Help w/o breach of peace, Replevin
 - Foreclosure Sale: "commercially reasonable"
 - Real Property: Foreclosure Sale (most states judicial)

Discharging Liability

- You buy a house for \$100,000.
 - \$20,000 Down
 - \$80,000 Mortgage
- You sell house to Professor Diz for \$100,000
 - Professor Diz pays you \$20,000 Cash
 - Professor Diz assumes \$80,000 Loan
- Professor Diz defaults.
- Bank forecloses and sells for \$60,000. Owed \$80,000.
 What happens?
 - \$20,000 deficiency. Unsecured claim.
- Can bank come after you or only Professor Diz who assumed loan?

Bill Gates Hypo

- Bill Gates worth 87.5 BILLION
- \$87,500,000,000.00
- Goes to bank and borrows \$1 million. Signs promissory note
- Goes to Armory Square. Gives bottle of ripple to guy sleeping on park bench if he will "assume" the loan.
- Says to bank "collect from the guy in Armory Square." Does this work?
- Assignment =/ Absolution.
- Only 2 ways go get out of liability
 - (1) get **release** from creditor
 - (2) get bankruptcy discharge

Question 1: Workout

- Bonds and Debentures: Trust Indenture Act
 - Cannot change terms of payment without consent of EACH bondholder
 - Other "non-core" terms can be changed with specified majority votes
- Question 1:
 - Covenants in indenture prevents corporation from granting liens on collateral (negative pledge).
 - Indenture provides that covenants can be waived with votes of 70% of bondholders
 - Corp insolvent and bonds selling on market for 50% face
 - Exchange offer:
 - New bond at 65% of face of old bonds IF at least 70% of bondholders agree.
 - If wish to tender, must agree to waiver of covenants. "Exit consents."
- Strategy:
 - If don't exchange and 70% do, lose covenants and bonds may be worth very little.
 - If exchange, get premium over market but much less than face.
 - Is coercive exchange legal?
 - Katz v. Oak Industries, 508 A.2d 873 (Del.Ch. 1986).

Summary of State Law

- Unsecured creditors: Race to the courthouse.
 First to get judicial lien gets paid before later unsecured creditors
- Secured creditors: first to "file or perfect" rule
- State law workouts
 - Need consent of EVERY CREDITOR, but can coerce consents if have some contractual leverage
 - Without leverage, holdout problem

Principles of Bankruptcy

- Equality of Distribution: The Absolute Priority Rule
- Organized Sale: Get highest value rather than fire sale foreclosure
- Disclosure: Debtor must publicly disclose assets, liabilities, income, expenses. Subject to judicial administrative scrutiny
- Method for addressing holdout problem with special majority voting rules
- Power to **Discharge** Debts
- Fundamental Requirement for Reorganization: Best Interests of Creditors
 - All nonconsenting Creditors **better off** than in liquidation

Organization of Bankruptcy Code

• Chapters 1, 3, 5: General rules

Chapter Proceedings:

- Chapter 7: Liquidation
- Chapter 9: Municipalities
- Chapter 11: Custom business reorganizations
- Chapter 12: Family farmers/fisherman
- Chapter 13: Wage earner reorganizations
- Chapter 15: Transnational

Chapter 7 Eligibility

- Individuals/Businesses, except regulated industries (banks, insurance companies)
- Voluntary petitions: filed by eligible debtor
- Involuntary petitions: Debtor "generally not paying debts when due."
 - Usually, 3 creditors must join together to file petition
 - If petitioning creditor loses, must pay debtor's costs; punitive damages if "willful"

Year Ending March 2014

Bankruptcy Filing Statistics					
	Total Filings	%			
Chapter 7	699,982	67%			
Chapter 11	8,564	1%			
Chapter 13	329,256	32%			
Other	478	0%			
Total	1,038,280	100%			
Business Filings	31,671	3%			
Percent of					
Households	0.90%				

The Bankruptcy Estate

- Everything the debtor owns on filing date
 - Exemptions for individual debtors
- Growth of Property: "proceeds, products, offspring, rents or profits"
- What's not in the estate?
 - Individual debtor post-bankruptcy earnings
 - Property held for another trusts
- Corporation has no future separate from the bankruptcy estate

Secured and Unsecured Claims

- 502: Creditors file proof of claim deemed allowed unless objection.
- Unsecured claims: Any right to payment: Unliquidated, unmatured, disputed, contingent
- Secured claims lien on debtor's property
 - Mortgages, Security Interests
 - Judicial Liens

Personal Property Example

- Corp borrowed \$500,000 from Bank A secured by equipment. Interest only for 5 years
- Corp signed
 - Promissory Note
 - Security agreement
- Bank A filed Financing Statement (UCC-1)
- Corp owed \$50,000 in prepetition interest on date of bankruptcy, and \$30,000 in post-petition interest has accrued since bankruptcy
- What are Bank's claim(s) in bankruptcy?

Claims in Bankruptcy

- Unsecured claims Sec 502
 - Claims determined as of petition date.
 - No post-petition interest.
 - Unliquidated/contingent claims estimated if objection filed
- Secured claims
 - Unperfected secured claims become unsecured. Sec. 544(a) strong arm power.
 - 506(a) Split: Secured to value of collateral, unsecured deficiency.
 - Need to know the value of the collateral!
 - 506(b) Post-Petition Interest, fees, costs and charges: Only oversecured creditor

Hypo: Undersecured Creditor

- Under loan docs, Bank is owed
 - \$500,000 principal
 - \$50,000 **prepetition** interest
 - \$30,000 post-petition interest
- Collateral worth \$300,000
- What claims does the bank have in bankruptcy?

Secured claim: \$300,000Unsecured Claim: \$250,000

No post-petition interest, fees, costs or charges.

Hypo – 506(a) split - Oversecured

- Under loan docs, Bank owed
 - \$500,000 principal,
 - \$50,000 prepetition interest,
 - \$30,000 post-petition interest
- Collateral worth \$700,000?
 - **Secured claim** of \$580,000
 - Unsecured Claim of \$0
 - Entitled to post-petition interest, fees, costs, charges
- What if equipment worth \$560,000?

Secured claim: \$560Unsecured claim: 0

Interest stops accruing when no more equity cushion

Question 2 [p. 12]

- Tablets-R-US, Inc. ("TRU")
 - New York corporation
 - Manufactures Android computer tablets.
- EasyLoan: \$1 million + \$25,000 prepetition interest
 - Promissory note (10% interest year)
 - Security agreement inventory.
- Inventory value: \$650,000.
- Question 1: What claims will EasyLoan have in TRU's bankruptcy proceeding?
 - Secured: \$650,000Unsecured: \$375,000
- Question 2: Can EasyLoan recover post-petition interest?
 - No

Unsecured claims

- Claim limitations
 - Unmatured interest
 - Prospective employment contracts (1 year future wages)
 - Prospective rent under real property leases (1-3 years future rent)
- Bankruptcy priorities:
 - Administrative claims
 - Professionals
 - Anyone providing post-petition credit
 - Tax claims (w/I 3-4 years, withholding)
 - Recent unpaid wages (+- \$12,000 per employee)
- Subordination agreements
 - What are they?
 - Why would someone sign one?

Distribution

- Absolute Priority Rule: Entitlement to payment
 - (1) Secured claims paid first from collateral.
 - · Deficiencies are unsecured
 - (2) Priority unsecured claims in order listed in Bankruptcy Code
 - Administrative priority
 - Wage Priority
 - Tax Priority
 - (3) General unsecured claims
 - Determined as of petition date no interest
 - (4) Subordinated claims per agreement (or equitable subordination). Can have multiple classes of subordinated claims
 - (5) Post-petition interest on all unsecured claims at legal rate (not contract rate)
 - **(6) Debtor** (subject to liquidation preferences preferred stock, etc)

Operating the Ch 7 estate

- Trustee's job:
 - Liquidate property of the estate
 - May operate to sell as going concern, or break up. Get best price
 - Section 363: Can "use, sell or lease property of the estate"
 - Cash Collateral limits
 - Non-Ordinary Course: need court approval on notice

The Automatic Stay

- Any post-petition acts to try to collect a claim from the debtor or estate
- Relief from stay generally by secured creditor to recover collateral (page 13)
 - "Cause" including not adequately protected, OR
 - (1) No Equity + (2) Not necessary for effective reorg
- Supreme Court in United Savings v. Timbers:
 - Adequate protection: Secured creditor must be harmed from post-request decline in value of collateral.
 - Necessary for effective reorganization
 - Reorganization must be "in prospect"
 - Debtor must show that it can reorganize within a reasonable period of time – not just that it would need property if it were able to reorganize
 - Reasonable time: Generally 4 mos 1 year

Questions 3

- Reconsider Question 2:
- Facts **Under**secured creditor. 506(a) Split:
 - \$650K secured,
 - \$375K unsecured
- Question 3:
 - What must EasyBank show to get relief from stay?
 - What must debtor show to prevent relief from stay?

Question 4 [15]

- Assume the facts in Question 2 (Easybank \$650 secured, \$375 unsecured)
- Other Assets:
 - Equipment (Book Value \$4 million, Liquidation Value \$1 million)
 - Factory building (Book Value \$2 million, Liquidation Value \$2.5 Million)
- Other Liabilities
 - Unsecured trade creditors: \$800,000
 - Senior debenture holders: \$1.2 million
 - Junior subordinated debenture holders: \$6 million.
- Stockholder investments: \$3 million.
- Bankruptcy value: Business as a whole (going concern) worth \$5 million (including TRU's Collateral).

Question 4

How much outside of bankruptcy

- Organize facts
 - What happens to assets outside of bankruptcy?
 - Secured creditors foreclose.
 - If liquidation value > secured claims, excess will go to levying creditors.
 - Organize liabilities by priority

Question 4: Stat	e Law	Liquidation of Tab	lets-R	-Us
Assets				
Liquidation Value of Assets			\$	3,500,000.00
Unsecured Claims		Amount		
EasyBank unsecured claim	\$	375,000.00		
Trade creditors	\$	800,000.00		
Senior debentures	\$	1,200,000.00	\$	1,125,000.00
Subordinated debentures	\$	6,000,000.00		18.75%
Who would get the money if th	ere wa	sn't enough to pay	the ur	nsecureds
in full?				

Question 4 How much in Chapter 7 • Organize facts

- - Value of assets in orderly sale going concern
 - Organize liabilities by priority
 - Assume priority administrative expenses of \$50,000 for Trustee.

Ques	tion 4:	Bankruptcy Sale	
Assets			
Sale as going concern			\$ 5,000,000.00
		_	
Liabilities		Amount	Remaining
EasyBank Secured claim	\$	650,000.00	\$ 4,350,000.00
Administrative expenses	\$	50,000.00	\$ 4,300,000.00
Trade Creditors	\$	800,000.00	
EasyBank unsecured claim	\$	375,000.00	
Senior debentures	\$	1,200,000.00	\$ 1,925,000.00
Junior debentures	\$	6,000,000.00	32.08%

Alternatives to Bankruptcy

Workout:

- Debtor does not have enough money to make the upcoming payment to the subordinated debenture holders.
- If they sue, everyone will declare default, sue, and levy
- Can debtor offer more to creditors over time than they would get in liquidation?

Two problems

- Can the business be operated profitably after getting concessions from creditors?
- Structural problem: Cannot change payment terms unless all bondholders agree (Trust Indenture Act)

Question 5: Exchange Offer

- Subordinated Debts 30% haircut: \$1,000 subordinated debenture will be offered a \$700 bond secured by TRU's equipment and building
- Value of \$700 secured bond much higher than \$1,000 unsecured subordinated deb
 - Note: \$1,000 unsecured bond worth only \$187.50 in a state court liquidation or \$320.80 in Chapter 7
 - \$700 secured bond worth \$700 in bankruptcy
- How do you get all subordinated debs to exchange?
- What is the capital structure of the corporation after the exchange offer?

Question 5: State Law Liquidation of Tablets-R-Us						
Assets						
Liquidation Value of Assets			\$	3,500,000.00		
Sub Deb secured claim			\$	(3,500,000.00)		
Value for Unsecureds			\$	-		
Unsecured Claims		Amount				
EasyBank unsecured claim	\$	375,000.00				
New sub deb unsecured claim	\$	700,000.00				
Trade creditors	\$	800,000.00				
Senior debentures	\$	1,200,000.00				
Total Unsecureds	\$	3,075,000.00				
Distribution to unsecureds	zero					

Question 5: Bankruptcy Sale				
Assets				
Sale as going concern			\$	5,000,000.00
Liabilities		Amount		Remaining
Secured claims				
EasyBank Secured claim	\$	650,000.00	\$	4,350,000.00
Jr Deb Secured Claim	\$	3,500,000.00	\$	850,000.00
Priority Claims				
Administrative expenses	\$	50,000.00	\$	800,000.00
Unsecured Claims				
EasyBank unsecured claim	\$	375,000.00		
Trade Creditors	\$	800,000.00		
Former Jr deb unsecureds	\$	700,000.00		
Senior debentures	\$	1,200,000.00		
Total Unsecureds	\$	3,075,000.00		26%

Enhancing the Bankruptcy Estate

- Strong arm power
- Fraudulent conveyances: transferring property or incurring debt
 - with actual intent to defraud creditors, or
 - No REV + insolvent
 - REV includes payment or securing of antecedent debt
- Preferences: Pmts to creditors w/I 90 days
 - Lots of exceptions: Ordinary course, new value, de minimis, late perfection

Question 6 [18]

- Unsecured loan 2 years ago
- Demands a mortgage on borrower's house
- Mortgage recorded day before bankruptcy
 - Strong arm clause?
 - Fraudulent conveyance?
 - Preference?
- What if mortgage recorded the day after bankruptcy

Question 7 [18]

- Debtor going out of business
- Owes \$50,000 to creditors.
- Before filing bankruptcy, donates last \$10,000 to the Salvation Army rather than see it go to pay creditors.
- Is the transfer avoidable?
 - Strong Arm
 - Preference
 - Fraudulent conveyance?

Question 8 [18]

- Can the exchange in Question 5 be avoided under
 - (a) the strong arm power,
 - (b) the fraudulent conveyance power, or
 - (c) the preference power?
- Preference?
 - Exchange 80 days ago (within 90 day period if file NOW)
 - Do Subordinated Debs get more than if they didn't do the exchange?
 - BK after exchange: 3.5m + 26% of \$700k = \$3,682,000
 - BK before exchange: 32% of \$6 mil =\$1,920,000
- What should trade creditors do?
 - File involuntary before 90 day period expires!

Is this Realistic?

- Consider terms of indenture for forcing exchange
 - May prohibit preferential exchanges
 - May require unanimous consent to amend covenants (negative pledge)
 - May require ratable protection for secured claims

The Discharge

- Chapter 7: General order discharging all dischargeable debts.
 - Does not discharge liens
- Plans: Order discharges all debts not provided for in the plan

CHAPTER 11

Chapter 11 Players

- Debtor
- Debtor in possession: Sec. 1107
- Creditors' committee
- Trustee
- Examiner

Plan Process

- Exclusivity: 120/180 days/ 18/20 months
- Disclosure Statement "adequate information"
 - Court approval or pre-pack process.
 - Classification Claims must be "substantially similar"
 - Secured claims must be separate from unsecureds and from each other, unless secured by the same property and same priority (bonds)
 - Unsecureds generally in same class unless
 - Different priority (subordination)
 - Grounds for separate classification: (1) different voting motive, or (2) "good business reason" other than gerrymandering votes.

The Voting Process Class Acceptance

- Creditors
 - -At least 2/3 in amount, AND
 - -More than ½ in number
- Equity security holders
 - -At least 2/3 in amount.
- Only voters count in numerator and denominator

Question 9

Which classes have accepted and rejected the plan?

	Class 1	Class 2	Class 3	Class 4	Class 5
Number					
Yes	6	90	51	1	0
No	6	30	50	0	1
Abstain	6	60	90	0	0
Amount					
Yes	\$ 500,000	\$ 490,000	\$ 720,000	\$ 50,000	\$ -
No	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ 25
Abstain	\$ 500,000	\$ 500,000	\$ 100,000	\$ -	\$ -

	Class 1	Class 2	Class 3	Class 4	Class 5
Number					
Yes	6	90	51	1	0
No	6	30	50	0	1
Abstain	6	60	90	0	0
Amount					
Yes	\$500,000	\$490,000	\$720,000	\$50,000	\$ -
No	\$250,000	\$250,000	\$250,000	\$ -	\$ 25
Abstain	\$500,000	\$500,000	\$100,000	\$ -	\$ -
Number	50.00%	75.00%	50.50%	100.00%	0.00%
Amount	66.67%	66.22%	74.23%	100.00%	0.00%
More than					
half in					
number?	No	Yes	Yes	Yes	No
At least 2/3					
in amount?	Yes	No	Yes	Yes	No
Accept?	No	No	Yes	Yes	No

Impairment

- Cannot change "legal, equitable or contractual rights"
- Except: can **cure** default and reinstate original term of loan
- Deemed Acceptance and Rejection
 - Unimpaired class deemed to accept
 - Class that receives no distribution deemed to reject

Questions

- Are the following classes impaired?
 - (1) Class 1 will be **paid in full** on the effective date of the plan.
 - (2) Class 1 will be paid in full one day after the effective date of the plan.
 - (3) The Class 1 creditor will be given its collateral in full satisfaction of its claims.
 - (4) The Class 1 creditor will be paid all missed payments on the effective date of the plan, and will thereafter receive monthly payments in accordance with the terms of the loan documents.
 - (5) The Class 1 creditor's claim will be paid in full with interest in monthly installments of \$125,000.

Confirmation Requirements

- Best interests test each creditor who votes against the plan, not each class, will receive property of a value as of the effective date (PV) >= amount creditor would receive in Chapter 7
 - How do we prove this?
 - Perform hypothetical liquidation test. If we liquidated all assets in Ch 7, how much would each creditor in each class get. Are they getting more in PV under plan?
- One impaired class must accept this is why classification is important
- The plan is "Feasible"
- + either
 - All classes accept, or
 - CRAMDOWN on non-accepting classes

Section 1111(b)

1111(b) (1) (A): A claim secured by a lien on property of the estate shall be allowed or disallowed under section 502 of this title the same **as if the holder of such claim had recourse** against the debtor on account of such claim, whether or not such holder has such recourse, unless [elects under (b)(2)].

1111(b)(2): If such an election is made, then notwithstanding section 506 (a) of this title, such claim is a secured claim to the extent that such claim is allowed.

- Example: \$10 million non-recourse debt secured by \$6 million of assets
 - No election: \$6 mil Secured, \$4 mil Unsecured
 - Election: \$10 mil Secured no Unsecured (but property still only worth \$6 million)

Secured Creditor Cramdown

1129(b)(2)(A). With respect to a class of secured claims, the plan provides—
(i)(I) that the holders of such claims **retain the liens** securing such claims **to the extent of the allowed amount** of such claims; and

- What happens under 506(a) or 1111(b)(2) in our example (\$10M debt, \$6M value of collateral)?
- (II) that each holder of a claim of such class receive on account of such claim deferred cash payments totaling at least the allowed amount of such claim, of a value, as of the effective date of the plan, of at least the value of such holder's interest in the estate's interest in such property;
- What is difference between payments "totaling" allowed amount and having a "value as of effective date" equal to value of interest in property?
- How much does the debtor have to pay on the secured claim if the creditor makes or does not make the 1111(b)(2) election?

Interest Rate/Discount Rate Till v. SCS Credit (Supreme Ct)

- Formula approach: "Prime" plus Risk Factor
 - What is prime rate?
 - Till majority said risk factor generally 1-3% over prime.
 - Creditor can show higher, debtor can show lower.
 - Most courts have adopted 2% over prime to preserve value as of effective date
 - Note: 506(b): only **over-secured creditors** get interest
 - Three separate periods: Prepetition, Post Petition Pre Confirmation, Post Confirmation

Question 10 [29]

- BigBank \$12 million claim secured by \$9 million property.
- Interest rate to preserve PV under <u>Till</u> is 10%
- The Court will not permit the plan term to exceed **20 years**.
- Bankruptcy Code requires <u>equal</u> monthly payments over the term.
- Calculate a monthly payment that will allow the Debtor to confirm the plan over BigBank's objection if it makes the 1111(b)(2) election, and will also minimize the debtor's interest expense.

Secured Claim	\$12,000,000
Collateral Value	\$ 9,000,000
Interest Rate	10%
Term (Months)	240
Payment	\$ 86,852
PV of Pmts	\$ 9,000,005
Total Pmts	\$ 20,844,480

Unsecured Creditor Cramdown

1129(b)(2)(B): With respect to a class of unsecured claims—

- (i) the plan provides that each holder of a claim of such class receive or retain on account of such claim property of a value, as of the effective date of the plan, equal to the allowed amount of such claim; or
- (ii) the holder of any claim or interest that is junior to the claims of such class will not receive or retain under the plan on account of such junior claim or interest any property

New Value Exception?

"the holder of any claim or interest that is junior to the claims of such class will not receive or retain under the plan on account of such junior claim or interest any property"

Questions:

- 1. What happens to the stockholders under our plan?
- 2. What if we provide that the stockholders will <u>buy</u> their stock for a new contribution of money?

BofA v. 203 N. LaSalle

- Limited Partnership
- Bank has \$54 million secured claim
- Property worth only \$16 million (\$38.5m unsecured claim)
- Plan:
 - Pay \$16 million secured claim in full over plan term
 - Unsecured creditors: \$90,000 + \$38.5m deficiency claim.
 - No way to get acceptance because bank wants to foreclose
 - Plan: Pay 16% to unsecureds. Partners contribute \$6.125m (new value) in return for keeping equity.
 - Argue not keeping equity on account of prior shareholder interest, but on account of new value.
- **Held**: violates absolute priority rule because may not be highest bidders for equity exclusive right to buy equity is interest in property received on account of old partnership interests.
- Therefore, if there is a new value exception, old equity must be high bidder – open bidding process.

Old Equity in Confirmation

- Consent: Unsecured classes vote to give distribution to equity
- **Full Payment**: Pay unsecureds in full with interest over time.
- **New Value**: Maybe new value with old equity as highest bidder.
- Wipe Out Old Equity. Give new equity to unsecureds and wipe out old equity

Hot Topics

- 363 Sales of the entire business right after filing
 - General Motors, Chrysler, Lehman Brothers
- Structure
 - Transfer assets to new entity in return for some stock in new entity
 - Remaining stock goes to new investors, workers, favored unsecured creditors (this accomplishes reorganization)
 - Liquidation plan distribute new stock to old creditors and terminate
 - Problem: Undermines the entire Chapter 11 process:
 - No plan and disclosure statement
 - No voting or say by creditors
 - Priority for workers/favored creditors violates absolute priority rule
 - Historical Test: LIONEL: Perishability sound business reason to sell now rather than under plan. Business will die if we don't sell now.

Question 11 [32]

- TRU to sell all of its assets to NewCorp, a newly-created corporation, in return for (1) a \$3,975,000 million promissory note, and (2) the assumption of secured loans.
- NewCorp is wholly owned by the existing stockholders of TRU who promise to contribute money to meet the obligations under the promissory note in return for stock
- Court determines that \$3,975,000 plus assumption of secured claims is a fair price for TRU's assets.
- TRU and NewCorp argue that TRU will go out of business unless there is an immediate sale because there is no financing available to pay workers and operating expenses.
- Questions:
 - Should the Court allow the sale?
 - Would a plan to accomplish the same objective be confirmable over the objection of the other unsecured creditors?
 - Should the sale be approved at the beginning of the case without complying with the solicitation and voting processes of Chapter 11?

Fernando Intrinsic value